

The background features several abstract geometric elements: a yellow quarter-circle in the top-left; a green quarter-circle and a yellow circle in the top-right; a purple semi-circle and a blue semi-circle in the bottom-left; a blue semi-circle and a yellow semi-circle in the bottom-right; and a green semi-circle on the far right. Additionally, there are sets of thin, curved lines in purple, blue, and yellow that sweep across the page.

 **Huruma**
Bantfu

Corporate Purpose

- 1.Can there** be corporate governance without a corporate purpose? If governance systems and processes are in place; what strategic purpose do they serve to enable?
- 2. While** corporate governance seeks to facilitate and enable decisions; is there ever space for corporate purpose to influence the outcomes of these decisions?
- 3.What is** the intentional role of a corporate in society?
- 4.How does** a corporate curate a strategy aligned to the sustainability of society?
- 5.Why do** corporates exist in a fragile, fractured and volatile world?
- 6.Where do** corporates derive their sense of accountability to society?
- 7.Who is** responsible for corporate relevance in communities?



Systemic Change in Governance

- **Human centred** outlook of governance, people dynamics are critical
- The **psychology of narrative building** and decision making 'safe spaces of power and impact'
- Building **systems-thinking** that enables the possibility for innovation and change management
- Systems that' compliment genuine expressed and intended corporate purpose - **what is our story?**



Reimagining and Revisiting

- + Functional as well as flourishing society with safer, cleaner and productive communities with the appropriate socio-economic infrastructure
- + **Competent leadership** across all spheres of society where corporates are truthfully active citizens
- + Business promoting and protecting **human rights** daily - independent judgement
- + Access to **capital for entrepreneurs** that generates wealth creation and ensures equal distribution of prosperity across diverse value chains
- + Globally **competitive markets** for all products, services and skills
- + **Capabilities** for all individuals in society



The empty space we call 'Mandela'

Pre-colonial corporates

Post-colonial corporates

Apartheid corporates

Post-apartheid corporates

State-capture corporates

Decolonized corporates

Impact and human-centered corporates?

Empty space we call "Mandela"

- Hopelessness
- Fear of the known and unknown
- Confusion





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